

# CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION AT 31 DECEMBER 2019 - UNAUDITED

	31/12/2019 RM'000	31/12/2018 RM'000
Assets		
Property, plant and equipment	22,657	33,419
Intangible assets	25,597	26,294
Right-of-use assets	11,629	
Investment properties	9,924	8,201
Investment in associate	17,053	39,149
Investment in joint ventures	32,342	40,016
Other investments	7,259	238
Deferred tax assets	3,698	3,698
Total non-current assets	130,159	151,015
Trade and other receivables, including derivatives	190,686	202,505
Inventories	131,763	138,168
Current tax assets	1,299	2,575
Assets classified as held for sale	494	-
Cash and cash equivalents	121,394	115,147
Total current assets	445,636	458,395
Total assets	575,795	609,410
Equity		
Share capital	424,465	424,465
Reserves	2,590	8,541
Retained earnings	1,182	18,155
Total equity attributable to owners of the Company	428,237	451,161
Non-controlling interests	20,940	21,850
Total equity	449,177	473,011
Liabilities		
Loans and borrowings	2,919	7,638
Lease liabilities	6,507	-
Deferred tax liabilities	6,867	6,943
Total non-current liabilities	16,293	14,581
Trade and other payables, including derivatives	91,956	80,360
Lease liabilities	2,014	-
Loans and borrowings	16,183	40,743
Current tax liabilities	172	715
Total current liabilities	110,325	121,818
Total liabilities	126,618	136,399
Total equity and liabilities	575,795	609,410
Net assets per share (RM)	0.52	0.55

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2018 and the accompanying explanatory notes attached to the interim financial statements.

# CONDENSED CONSOLIDATED STATEMENTS OF PROFIT OR LOSS FOR THE CUMULATIVE FOURTH QUARTER ENDED 31 DECEMBER 2019 - UNAUDITED

	Individual Quarter			ve Quarter
	Current Year	Preceding Year Corresponding	Current Year	Preceding Year Corresponding
	Quarter	Quarter	Todate	Period
	Quarter	Quarter	Toudie	T enou
	31/12/2019	31/12/2018	31/12/2019	31/12/2018
	RM'000	RM'000	<b>RM'000</b>	RM'000
Continuing operations				
Revenue	59,457	43,552	191,701	130,221
Cost of sales	(54,450)	(36,232)	(165,044)	(102,377)
Gross Profit	5,007	7,320	26,657	27,844
Other income	8,235	2,974	11,595	9,241
Other expenses	(7,096)	(312)	(7,140)	(488)
Distribution expenses	(555)	(615)	(2,157)	(2,658)
Administrative expenses	(12,648)	(10,544)	(49,874)	(46,181)
Profit/(Loss) from operating activities	(7,057)	(1,177)	(20,919)	(12,242)
Finance costs	(1,566)	76	(3,320)	(3,865)
Finance income	612	1,503	2,872	3,677
Share of profit of equity-accounted associate/				
joint ventures, net of tax	12,378	2,764	14,057	10,868
Profit/(Loss) before tax	4,367	3,166	(7,310)	(1,562)
Tax expense	(324)	(165)	(2,460)	(2,224)
Profit/(Loss) from continuing operations	4,043	3,001	(9,770)	(3,786)
Discontinued operations	(0.1)		700	(007)
Profit/(Loss) from discontinued operations, net of tax Profit/(Loss) for the period	(24)	- 2 001	783	(607)
Pronv(Loss) for the period	4,019	3,001	(8,987)	(4,393)
Profit/(Loss) attributable to:				
Owners of the Company	2,208	7,348	(8,623)	2,116
Non-controlling interests	1,811	(4,347)	(364)	(6,509)
Profit/(Loss) for the period	4,019	3,001	(8,987)	(4,393)
Basic (loss)/earnings per ordinary share (sen)				
- from continuing operations	0.27	0.89	(1.12)	0.25
- from discontinued operations		<u> </u>	0.09	0.01
Total	0.27	0.89	(1.03)	0.26

The Condensed Consolidated Income Statement should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2018 and the accompanying explanatory notes attached to the interim financial statements.

# CONDENSED CONSOLIDATED STATEMENTS OF OTHER COMPREHENSIVE INCOME FOR THE CUMULATIVE FOURTH QUARTER ENDED 31 DECEMBER 2019 – UNAUDITED

	Individual Quarter		Cumula	tive Quarter
	Current Preceding Year		Current	Preceding Year
	Year	Corresponding	Year	Corresponding
	Quarter	Quarter	Todate	Period
	31/12/2019	31/12/2018	31/12/2019	31/12/2018
	<b>RM'000</b>	RM'000	RM'000	RM'000
Profit/(Loss) for the period	4,019	3,001	(8,987)	(4,393)
Items that are or may be reclassified subsequently to profit or loss:				
Foreign currency translation differences for				
foreign operations	4,588	1,127	(8,965)	3,511
Total other comprehensive income/(expense)	4,588	1,127	(8,965)	3,511
Total comprehensive income/(expense)				
for the period	8,607	4,128	(17,952)	(882)
Total comprehensive income/(expense) attributable to:				
Owners of the Company	6,804	8,448	(17,549)	5,167
Non-controlling interests	1,803	(4,320)	(403)	(6,049)
Total comprehensive income/(expense)		, <u> </u>		
for the period	8,607	4,128	(17,952)	(882)

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2018 and the accompanying explanatory notes attached to the interim financial statements.



# CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE CUMULATIVE FOURTH QUARTER ENDED 31 DECEMBER 2019 – UNAUDITED

	<ul> <li>Attributable to Owners of the Company</li> <li>Non – distributable</li> <li>Distributable</li> </ul>				>		
	Share capital	Translation reserve	Treasury shares	Retained earnings	Total	Non- controlling interests	Total equity
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
At 1 January 2018	424,465	12,865	(1,943)	22,770	458,157	26,971	485,128
Total comprehensive income							
for the period	-	3,051	-	2,116	5,167	(6,049)	(882)
Own shares acquired	-	-	(5,432)	-	(5,432)	-	(5,432)
Acquisition of subsidiaries	-	-	-	-	-	114	114
Disposal of interest in subsidiaries	-	-	-	-	-	2,158	2,158
Dividends to shareholders	-	-	-	(6,731)	(6,731)	-	(6,731)
Dividends to minority interest		-	-	-	-	(1,344)	(1,344)
At 31 December 2018	424,465	15,916	(7,375)	18,155	451,161	21,850	473,011
At 1 January 2019	424,465	15,916	(7,375)	18,155	451,161	21,850	473,011
Total comprehensive income							
for the period	-	(8,926)	-	(8,623)	(17,549)	(403)	(17,952)
Own shares acquired	-	-	(4,643)	-	(4,643)	-	(4,643)
Changes in ownership interest in subsidiaries	-	-	-	(732)	(732)	732	-
Dividends to shareholders	-	-	7,618	(7,618)	-	(1,239)	(1,239)
Dividends to minority interest	-	-	-	-	-	-	-
At 31 December 2019	424,465	6,990	(4,400)	1,182	428,237	20,940	449,177

The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2018 and the accompanying explanatory notes attached to the interim financial statements.

# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE CUMULATIVE FOURTH QUARTER ENDED 31 DECEMBER 2019 - UNAUDITED

Cash flows from operating activitiesProfit/(Loss) before tax- continuing operations(7,310)- discontinued operations(7,310)- discontinued operations(66,277)- Non-cash items(2,099)- Non-operating items(4,678)- Non-operating items(4,678)- Non-operating items(4,779)- Operating loss before changes in working capital(6,179)- Cash generated from/(used in) operations(1,802)- Increase in investments in an associate(1,634)- Proceeds from disposal of property, plant and equipment88- Proceeds from disposal of equivalents disposed off(3,128)- Acquisition of other investments(7,448)- Acquisition of other investments(2,217)- Acquisition of other drom adaptions(2,217)- Acquisition of investment properties(2,217)- Acquisition of investments(2,317)- Acquisition of onvestments(2,317)- Acquisition of uncesting activities(4,643)- Net cash outflow from disposal of subsidiaries, net of cash and cash equivalents disposed of cash and cash equivalents disposed of cash and cash equivalents- Net cash outflow from disposal of subsidiaries, net of cash and cash equivalents(3,320)- Net cash outflow from disposal of subsidiaries, net of cash and cash equivalents <t< th=""><th></th><th>12 months Ended 31/12/2019 RM'000</th><th>12 months Ended 31/12/2018 RM'000</th></t<>		12 months Ended 31/12/2019 RM'000	12 months Ended 31/12/2018 RM'000
- continuing operations         (7,310)         (1,562)           - discontinued operations         (6,527)         (6,627)           Adjustments for :         -         (6,527)         (2,168)           Adjustments for :         -         (8,179)         (6,527)           - Non-cash items         (2,099)         (4,678)           Operating loss before changes in working capital         (41011)         (22,816)           Cash generated from/(used in) operations         32,832         (29,474)           Income taxes paid         (1,602)         (843)           Net cash from/(used in) operating activities         31,030         (30,317)           Cash generated from/fuseosal of property, plant and equipment         88         26,505           - Proceeds from disposal of property, plant and equipment         2,592         -           - Acquisition of property, plant and equipment         (2,214)         (511)           - Acquisition of subsidiaries, net of cash acquired         -         (3,302)         -           - Acquisition of subsidiaries, net of cash acquired         -         (23)         -           - Acquisition of subsidiaries, net of cash acquired         -         (23)         -           - Acquisition of subsidiaries, net of cash acquired         -         (23)			
- discontinued operations       783       (606)         Adjustments for :       .       (2,099)       (4,678)         - Non-cash items       (2,099)       (4,678)         - Non-cash items       (2,099)       (4,678)         - Non-cash items       (4,678)       (6,658)         Changes in working capital       (8,179)       (6,658)         Changes in working capital       (4,1011)       (22,816)         Cash generated from/(used in) operations       32,832       (29,474)         Incore taxes paid       (1,634)       -         - Proceeds from disposal of operty, plant and equipment       88       26,505         - Proceeds from disposal of operty, plant and equipment       2,592       -         - Acquisition of other investments       -       (3,302)         - Acquisition of other investments       -       (3,302)         - Acquisition of software and trademarks       -       (3,302)         - Acquisition of subsidiaries, net of cash acquired       -       (881)         - Net cash outflow from disposal of subsidiaries, net of       -       (23)         - Acquisition of subsidiaries, net of cash acquired       -       (23)         - Net cash otflow from disposal of subsidiaries, net of       -       (23) <t< td=""><td></td><td></td><td></td></t<>			
Adjustments for : 			
Adjustments for :       . Non-cash items       (2,099)       (4,678)         . Non-operating items       (2,099)       (4,678)         Operating loss before changes in working capital       (8,179)       (6,658)         Changes in working capital       (1,011)       (22,816)         Cash generated from/(used in) operations       32,832       (29,474)         Incore taxes paid       (1,630)       (30,317)         Cash flows from investing activities       31,030       (30,317)         Cash flows from investing activities       (1,634)       -         - Proceeds from disposal of poperty, plant and equipment       88       26,505         - Proceeds from disposal of operty, plant and equipment       88       26,505         - Net cash inflow from disposal of equity accounted       13,128       -         - Acquisition of other investments       (2,214)       (511)         - Acquisition of software and trademarks       -       (3,302)         - Acquisition of investment properties       (2,217)       -         - Acquisition of software and trademarks       -       (23)         - Dividends received from associated/joint ventures       12,928       21,952         - Interest received       2,872       3,677         Net cash from/(used in) investing	- discontinued operations		
- Non-cash items(2,099)(4,678)- Non-operating items447188Operating loss before changes in working capital(8,179)(6,658)Changes in working capital41,011(22,816)Cash generated from/(used in) operations32,832(29,474)Income taxes paid(1,802)(843)Net cash from/(used in) operating activities31,030(30,317)Cash flows from investing activities31,030(30,317)Cash flows from investing activities31,030(30,317)Cash flows from investing activities1,802)(843)- Increase in investments in an associate(1,634) Proceeds from disposal of operty, plant and equipment8826,505- Proceeds from disposal of operty, plant and equipment(2,214)(511)- Acquisition of other investments(2,214)(511)- Acquisition of software and trademarks-(3,302)- Acquisition of software and trademarks-(23)- Acquisition of software and trademarks-(23)- Net cash outflow from disposal of subsidiaries, net of-(23)- Dividends received from associated/joint ventures12,92821,952- Interest received2,8723,677Net cash form/(used in) investing activities18,09547,407Cash flows from financing activities(3,320)(3,655)- Repurchase of treasury shares(4,643)(5,432)- Interest paid(3,320)(3,6651)(2,458)- Divi		(6,527)	(2,168)
- Non-operating items       447       188         Operating loss before changes in working capital       (8,179)       (6,658)         Changes in working capital       41,011       (22,816)         Cash generated from/(used in) operations       32,832       (29,474)         Income taxes paid       (1,802)       (843)         Net cash from/(used in) operating activities       31,030       (30,317)         Cash flows from investments in an associate       (1,634)       -         - Proceeds from disposal of property, plant and equipment       88       26,505         - Proceeds from disposal of equity accounted       31,128       -         - Acquisition of property, plant and equipment       (2,214)       (5111)         - Acquisition of property, plant and equipment       (2,217)       -         - Acquisition of software and trademarks       -       (3302)         - Acquisition of subsidaries, net of cash acquired       -       (23)         - Net cash outflow from disposal of subsidiaries, net of       -       (447)         - Acquisition of subsidaries activities       12,922       21,952         - Interest received       2,872       3,677         - Acquisition of subsidaries, net of       -       (23)         - Dividends received from associated/join	Adjustments for :		
Operating loss before changes in working capital(8,179)(6,658)Changes in working capital41,011(22,816)(22,816)Cash generated from/(used in) operations32,832(29,474)Income taxes paid(1,802)(843)Net cash from/(used in) operating activities31,030(30,317)Cash flows from investing activities(1,634) Increase in investments in an associate(1,634) Proceeds from disposal of opperty, plant and equipment8826,505- Net cash inflow from disposal of equity accounted Acquisition of other investments2,592 Acquisition of property, plant and equipment(2,214)(511)- Acquisition of software and trademarks-(3,302)- Acquisition of software and trademarks-(23)- Net cash outflow from disposal of subsidiaries, net of-(891)- Net cash outflow from disposal of subsidiaries, net of-(23)- Acquisition of subsidiaries, net of-(23)- Dividends received from associated/joint ventures12,92821,952- Interest received2,8723,677Net cash from/(used in) investing activities18,09547,407Cash flows from financing activities(3,320)(3,865)- Dividends paid to owners of the company-(6,731)- Dividends paid to owners of the company-5- Dividends paid to owners of the company-5- Dividends paid to owners of the company </td <td>- Non-cash items</td> <td>(2,099)</td> <td>(4,678)</td>	- Non-cash items	(2,099)	(4,678)
Changes in working capital41,011(22,816)Cash generated from/(used in) operations32,832(29,474)Income taxes paid(1,602)(843)Net cash from/(used in) operating activities31,030(30,317)Cash flows from investing activities31,030(30,317)Cash flows from investments in an associate(1,634) Proceeds from disposal of property, plant and equipment8826,505- Proceeds from disposal of equity accounted31,128 Acquisition of other investments2,592 Net cash inflow from disposal of equity accounted13,128 Acquisition of other investments(2,214)(511)- Acquisition of other investments(2,214)(511)- Acquisition of software and trademarks-(3302)- Acquisition of software and trademarks-(3302)- Dividends received from associated/joint ventures12,92821,952- Interest received2,8723,677Net cash from/(used in) investing activities18,09547,407Cash flows from financing activities18,09547,407Cash flows from financing activities(1,623)(3,426)- Dividends paid to non-controlling interests(1,099)(1,344)- Repayment of borrowings5- Dividends paid to non-controlling interests(1,099)(3,449)- Net cash from/(used in) financing activities-5- Net cash from/(used in) financing activities-5	- Non-operating items	447	188
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financial statements of foreign entities (9,583) 5,073		113,087	128,973
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	-		

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2018 and the accompanying explanatory notes attached to the interim financial statements.



# CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE CUMULATIVE FOURTH QUARTER ENDED 31 DECEMBER 2019 – UNAUDITED

The cash and cash equivalents comprise the following balance sheet amounts:

	12 months Ended	12 months Ended
	31/12/2019 RM'000	31/12/2018 RM'000
Cash and bank balances Deposits placed with licensed banks	41,784 79,610	55,672 59,475
Bank overdrafts Pledged deposits	121,394 (1,431) (30)	115,147 (1,430) (30)
	119,933	113,687

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Audited Financial Statements for the year ended 31 December 2018 and the accompanying explanatory notes attached to the interim financial statements.



# NOTES TO THE INTERIM FINANCIAL STATEMENTS FOR THE CUMULATIVE THIRD QUARTER ENDED 30 SEPTEMBER 2019

# (i) EXPLANATORY NOTES PURSUANT TO MFRS 134 – Interim Financial Reporting

#### 1. Basis of Preparation

The interim financial statements are unaudited and have been prepared in accordance with MFRS 134 – *Interim Financial Reporting* and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad. It also complies with IAS 34 – *Interim Financial Reporting* issued by the International Accounting Standards Board (IASB).

The interim financial statements should be read in conjunction with the audited financial statements for the year ended 31 December 2018 and with the explanatory notes attached herein. These explanatory notes provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the last audited financial statements for year ended 31 December 2018. The audited financial statements of the Group as at and for the year ended 31 December 2018 were prepared under Malaysian Financial Reporting Standards (MFRSs).

# 1.1 Significant Accounting Policies

The accounting policies adopted by the Group in this interim financial report are consistent with those adopted in the audited financial statements for year ended 31 December 2018 except for the adoption of the following new and revised MFRSs, Amendments to MFRSs and IC Interpretations by the Group with effect from 1 January 2019.

# MFRSs, Interpretations and amendments effective for annual periods beginning on or after 1 January 2019

- MFRS 16, *Leases*
- IC Interpretation 23, Uncertainty over Income Tax Treatments
- Amendments to MFRS 3, Business Combinations (Annual Improvements to MFRS Standards 2015-2017 Cycle)
- Amendments to MFRS 9, Financial Instruments Prepayment Features with Negative Compensation\*
- Amendments to MFRS 11, Joint Arrangements (Annual Improvements to MFRS Standards 2015-2017 Cycle)
- Amendments to MFRS 112, *Income Taxes (Annual Improvements to MFRS Standards 2015-2017 Cycle)*
- Amendments to MFRS 119, Employee Benefits Plan Amendment, Curtailment or Settlement\*
- Amendments to MFRS 123, Borrowing Costs (Annual Improvements to MFRS Standards 2015-2017 Cycle)
   Amendments to MFRS 128, Investments in Associates and Joint Ventures – Longterm Interests in Associates and Joint Ventures

# MFRSs, Interpretations and amendments effective for annual periods beginning on or after 1 January 2019

- Amendments to MFRS 3, Business Combinations Definition of a Business
- Amendments to MFRS 101, Presentation of Financial Statements and MFRS 108, Accounting Policies, Changes in Accounting Estimates and Errors – Definition of Material



MFRSs, Interpretations and amendments effective for annual periods beginning on or after 1 January 2021

• MFRS 17, Insurance Contracts

# MFRSs, Interpretations and amendments effective for annual periods beginning on or after a date yet to be confirmed

 Amendments to MFRS 10, Consolidated Financial Statements and MFRS 128, Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

The Group plan to apply the abovementioned accounting standards, amendments and interpretations:

- from the annual period beginning on 1 January 2019 for those accounting standard, amendments and interpretation that are effective for annual periods beginning on or after 1 January 2019, except for that marked with "\*\*" which is not applicable to the Group.
- from the annual period beginning on 1 January 2020 for those amendments that are effective for annual periods beginning on or after 1 January 2020.

The Group does not plan to apply MFRS 17, *Insurance Contracts* that is effective for annual periods beginning on 1 January 2021 as it is not applicable to the Group.

The initial application of the accounting standards, amendments and interpretations are not expected to have any material financial impacts to the current period and prior period financial statements of the Group, except as mentioned below:

# (i) MFRS 16, Leases

MFRS 16 replaces the guidance in MFRS 117, *Leases*, IC Interpretation 4, *Determining* whether an Arrangement contains a Lease, IC Interpretation 115, Operating Leases – Incentives and IC Interpretation 127, *Evaluating the Substance of Transactions Involving the* Legal Form of a Lease.

MFRS 16 introduces a single, on-balance sheet lease accounting model for lessees. A lessee recognises a right-of-use asset representing its right to use the underlying asset and a lease liability representing its obligations to make lease payments. There are recognition exemptions for short-term leases and leases of low-value items. Lessor accounting remains similar to the current standard which continues to be classified as finance or operating lease.

Cumulative Effect Transition Approach

The Group has assessed the estimated impact that the initial application of MFRS 16 will have on its consolidated financial statements as at 1 January 2019 as below:



Group	As reported at 31 December 2018 RM'000	Estimated adjustments due to adoption of MFRS 16 RM'000	Estimated adjusted opening balance at 1 January 2019 RM'000
Property, plant and equipment	33,419	(9,532)	23,887
Prepaid lease payments	-	-	-
Right-of-use assets	-	9,948	9,948
Finance lease liabilities	6,874	(6,874)	-
Lease liabilities	-	7,309	7,309
Retained earnings	18,155	(19)	18,136
	As reported at 31 December	Estimated adjustments due	Estimated adjusted
Company	2018	to adoption of MFRS 16	opening balance at 1 January 2019
	RM'000	RM'000	RM'000
Property, plant and			
equipment	291	(291)	-
Prepaid lease payments	-	-	-
Right-of-use assets	-	291	291
Finance lease liabilities	299	(299)	-
Lease liabilities	-	299	299
Retained earnings	46,108	-	46,108

The new accounting policies are subject to change until the Group presents its first financial statements that include the date of initial application.

# 2. Preceding Annual Financial Statement

The audit report of the Group's annual financial statements prepared under MFRSs for the year ended 31 December 2018 was not subject to any qualification.

#### 3. Seasonal or Cyclical Factors

The principal activities of the Group are not subject to any seasonal or cyclical changes.

# 4. Unusual Items that Affect the Financial Statements

There were no unusual items affecting the assets, liabilities, equity, net income or cash flows of the Group for the cumulative quarter ended 31 December 2019.

# 5. Material Changes in Estimates

There were no changes in the estimates of amounts reported in prior financial years that have a material effect in the current interim period.



#### 6. Debt and Equity Securities

There were no issuance and repayment of debt securities, share buy-backs, share cancellations, shares held as treasury shares and resale of treasury shares for the cumulative quarter ended 31 December 2019 other than:

a) Share buy-back

The Company repurchased 19,544,900 ordinary shares of its issued share capital from the open market, at an average costs of RM0.24 per share. The total consideration paid for the share buyback including transaction costs during the current financial quarter and financial period to date amounted to RM4,643,000 and were financed by internally generated funds. The shares bought back are being held as treasury shares in accordance with Section 127 of the Companies Act, 2016.

# 7. Dividends Paid

During the cumulative quarter ended 31 December 2019, the Company paid the first and final dividend comprising a share dividend of one (1) treasury share for every twenty-nine (29) existing ordinary shares held in Salcon in respect of the financial year ended 31 December 2018. The total number of treasury shares distributed was 28,173,780 shares or equivalent to RM7.62 million.

The final dividend was fully credited into the entitled depositors' securities accounts of the shareholders maintained with Bursa Malaysia Depository Sdn Bhd on 28 June 2019.



# 8. Segmental Reporting

The segmental revenue and results of the Group for the cumulative quarter ended 31 December 2019 are as follows:-

	Constructions RM'000	Concessions RM'000	Trading & Services RM'000	Property Development RM'000	Total Continuing Operations RM'000	Discontinued Operations RM'000	Consolidated RM'000
Segment profit	10,142	2,327	(3,148)	(2,035)	7,286	783	8,069
Included in the measure of segment profit are: Revenue from external customers Share of profit of associate Share of profit of joint venture	163,456 - 11,794	882 1,470 -	19,590 (267) 1,060	7,773 - -	191,701 1,203 12,854	- (548) -	191,701 655 12,854
Not included in the measure of segment profit but provided to Chief Operating Officer:							
Depreciation and amortization Finance costs Finance income Income tax expense	(923) (766) 2,488 (1,651)	- - 11 3	(3,929) (619) 1 (552)	- (1,935) 372 (260)	(4,852) (3,320) 2,872 (2,460)	- - -	(4,852) (3,320) 2,872 (2,460)
Segment assets	347,742	18,009	73,921	136,123	575,795	-	575,795
Included in the measure of segment assets are:							
Investment in associate Investment in joint venture Additions to non-current assets other than financial instruments	- 15,878	16,318 -	735 16,464	-	17,053 32,342	:	17,053 32,342
and deferred tax assets	98	-	2,115	-	2,213	-	2,213



### Reconciliations of reportable segment profit or loss, assets and other material items

	RM'000
Profit	
Total profit or loss for reportable segments	7,286
Depreciation and amortisation	(4,852)
Finance costs	(3,320)
Finance income	2,872
Unrealised/ realised foreign exchange gain/(loss)	(391)
Unallocated expenses:	
Corporate expenses	(8,905)
Consolidated profit/(loss) before tax from continuing operations	(7,310)
Profit/(loss) from discontinued operations, net of tax	783
Consolidated profit/(loss) before tax	(6,527)

#### 9. Valuations of Property, Plant and Equipment

There was no revaluation of property, plant and equipment during the cumulative quarter ended 31 December 2019. The valuation of land and buildings have been brought forward without amendment from the previous annual audited report.

#### 10. Material Events Subsequent to the End of the Interim Period

There were no material events subsequent to the end of the interim period up to 17 February 2020 (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report), that have not been reflected in the financial statement for the interim period.

# 11. Effect of Changes in the Composition of the Group

There were no changes in the composition of the Group for the current quarter and financial period todate except for the following:-

Salcon Development Sdn Bhd, a wholly owned subsidiary of Salcon had on 11 April 2019 entered into a Share Sale and Purchase Agreement with Fortune Quest Group Ltd for the disposal of its entire 4,519,569 shares comprising 20 ordinary shares and 4,519,549 preference shares, representing 20% of the total issued share capital in Eco World-Salcon Y1 Pty Ltd for a total cash consideration of AUD4,519,569 ('Disposal Consideration') ('Proposed Disposal').

The Proposed Disposal has been completed on 24 April 2019 following the receipt of the Disposal Consideration of AUD4,519,569.

- Eco-Coach & Tours (M) Sdn Bhd ('ECT'), which in turn is a 51.3%- owned subsidiary of Salcon Capital Sdn Bhd, a wholly owned subsidiary of Salcon had on 17 May 2019 entered into a Sale and Purchase Agreement with the following:
  - a) Salcon Xinlian Group Ltd ('SXGL'), a 51%-owned subsidiary of Salcon;
  - b) Mr See Che Chi ('SCC');
  - c) Ms Teoh Hooi Fang ('THF');
  - d) Mr Chuah Tse Leong ('CTL');
  - e) Dato' Ngiam Foon ('DNF'); and
  - f) Circlic Interactive Tourism Sdn Bhd ('CIT')



for the acquisition of a total of 200,000 ordinary shares, representing the entire equity interest in CIT by ECT from SXGL, SCC, THF, CTL and DNF, for a total cash consideration of RM5.00 only.

Following the completion of the transaction, CIT will cease to be a 65%-owned subsidiary of SXGL and becomes a wholly-owned subsidiary of ECT.

# 12. Changes in Contingent Liabilities/Contingent Assets

The contingent liabilities as at financial period ended 31 December 2019 are as follows:-

	Bank guarantees given to third parties relating to performance, tenders	RM'000
	and advance payment bonds	63,774
13.	Net assets (NA) per share	

The NA per share is derived as follows:-

	RM'000
Shareholders funds	428,237
No. of shares	828,554
NA per share (RM)	0.52



# B. <u>ADDITIONAL DISCLOSURE PURSUANT TO THE LISTING REQUIREMENTS OF THE BURSA</u> <u>MALAYSIA SECURITIES BERHAD</u>

### 1. Taxation

The breakdown of tax charge is as follows:-

	Current	Cumulative
	Quarter	Quarter
	Ended	To-date
	31/12/2019	31/12/2019
	RM'000	RM'000
Continuing operations		
Malaysian - current period	324	2,484
- prior years	-	(24)
	324	2,460

The Group's higher effective tax rate (excluding the results of associates and joint ventures which are equity accounted net of tax) in the cumulative quarter to-date is mainly due to certain expenses which were not deductible for taxation purposes and the non-availability of group relief where tax losses of certain subsidiary companies cannot be set off against the taxable income of other subsidiary companies.

#### 2. Status of Corporate Proposals

- 2.1) Salcon Berhad ("Salcon") had on 12 September 2013 entered into the following agreements:
  - a) conditional sale and purchase agreement between Salcon and Beijing Enterprises Water Group Limited ("BEWG") for the proposed disposals by Salcon of the entire equity interests held in Salcon Darco Environmental Pte Ltd and Salcon Jiangsu (HK) Limited to BEWG ("SPA-A"); and
  - b) conditional sale and purchase agreement between Salcon, Salcon Water (Asia) Limited, a 60%-owned subsidiary of Salcon ("Salcon Water") and BEWG for the proposed disposals by Salcon and Salcon Water of the entire equity interests held in Salcon Fujian (HK) Limited, Salcon Zhejiang (HK) Limited, Salcon Linyi (HK) Limited and Salcon Shandong (HK) Limited to BEWG ("SPA-B")

for a total cash consideration of RMB955.0 million (equivalent to approximately RM518.28 million) ("**Proposed Disposals**").

The Company has obtained shareholders' approval pertaining to the above Proposed Disposals at the EGM held on 27 November 2013.

Salcon and BEWG had on 20 December 2013 by way of exchange of letter agreed to the variation/modification of certain term of the SPA-A ("Letter-A"). On the same date, Salcon, Salcon Water and BEWG by way of exchange of letter agreed to the variation/modification of certain term of SPA-B ("Letter-B") (hereinafter the Letter-A and Letter-B are collectively referred to as "Letters"). The rationale for the Letters is to facilitate the completion of the Proposed Disposals in stages and allow the Company to partially complete the Proposed Disposals ahead of 15 January 2014.

The proposed disposals of the entire issued and paid-up share capital of Salcon Darco Environmental Pte. Ltd. and Salcon Jiangsu (HK) Limited pursuant to the SPA-A which is and Letter-A are deemed to be completed on 23 December 2013.

Salcon Water had on 25 April 2016 mutually agreed with BEWG to proceed with the completion of the proposed disposals of the entire issued and paid-up share capital of Salcon Fujian (HK) Limited, Salcon Zhejiang (HK) Limited and Salcon Shandong (HK) Limited, in accordance with Clause 4.6 of SPA-B. Furthermore, in accordance with Clause 4.6 of SPA-B, the Company and Salcon Water had also on even date mutually agreed with BEWG to terminate the proposed disposal of the entire issued and paid-up share capital of Salcon Linyi (HK) Limited ("Given Up Target-B"), in view that certain Conditions-B in respect of Salcon Linyi (HK) Limited have not been fulfilled or waived. For information purposes, the disposal consideration in respect of the Given Up Target-B is RMB130 million.

The status of the utilisation of the proceeds as at 17 February 2020 arising from the disposal is as follows: (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report).

Purpose	Proposed Utilisation	Actual Utilisation	Estimated Timeframe for Utilisation	Deviatio	on	Explanation
	RM'000	RM'000		RM'000	%	
Future investments	230,000	(162,994)	Within 24 months	Nil	Nil	Not Completed
Repayment of borrowings	97,540	(97,540)	Within 6 months	Nil	Nil	Completed
Distribution to shareholders	30,000	(40,556)	Within 12 months	(10,556)	35	Completed
Working capital	10,397	(10,397)	Within 24 months	Nil	Nil	Completed
Defraying expenses incidental to the Proposed Disposal	1,437	(1,501)	Within 3 months	(64)	4	Completed
Total	369,374	(312,988)		-	-	-

2.2) The Share Sale and Purchase Agreement between Salcon Development Sdn Bhd and Fortune Quest Group Ltd for the disposal of entire 4,519,569 shares comprising 20 ordinary shares and 4,519,549 preference shares, representing 20% of the total issued share capital in Eco World-Salcon Y1 Pte Ltd for a total cash consideration of AUD4,519,569 (equivalent to approximately RM13,252,280) has been completed on 24 April 2019.

The status of the utilization of the proceeds as at 17 February 2020 arising from the disposal is as follow: (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report).



Purpose	Proposed Utilisation	Actual Utilisation	Estimated Timeframe for Utilisation	Deviatio	on	Explanation
	RM'000	RM'000		RM'000	%	
Working capital	13,252	(13,252)	Within 12 months	Nil	Nil	Completed
Total	13,252	(13,252)		-	-	-

# 3. Group Borrowings and Debt Securities

Total Group borrowings as at 31 December 2019 are as follows:

	As at 4th quarter ended 2019			
	Long term	Short term	Total borrowings	
	RM denomination	RM denomination	RM denomination	
<u>Secured</u> Term loan	2,919	3,274	6,193	
Unsecured Revolving credits Bankers' Acceptance Bank overdrafts		3,000 8,478 1,431	3,000 8,478 1,431	
	2,919	16,183	19,102	

	As at 4th quarter ended 2018			
	Long term	Short term	Total borrowings	
	RM	RM	RM	
	denomination	denomination	denomination	
<u>Secured</u> Term loan	3,007	19,716	22,723	
<u>Unsecured</u> Term loan Revolving credits Bankers' Acceptance Bank overdrafts	- - - -	7,000 10,354 1,430	7,000 10,354 1,430	
	3,007	38,500	41,507	
	3,007	30,300	41,507	

For the year to-date financial quarter under review, the Group has recorded borrowings of RM19.10 million as compared to RM41.51 million for corresponding period in the immediate preceding year. The reduction in the borrowings was substantially attributed by repayment of secured term loan of a subsidiary amounting to RM19.44 million.

### 4. Changes in Material Litigation

There was no material update as at 17 February 2020 (being the last practicable date which is not earlier than 7 days from the date of issue of this quarterly report).

# 5. Material Changes in the Results of the Current Quarter compared to that of the Preceding Quarter

	Current Quarter	Immediate Preceding Quarter	Changes %
	31/12/2019	30/09/2019	
Revenue	59,457	41,693	43%
Operating Profit/(Loss)	(7,057)	(3,560)	-98%
Profit/(Loss) Before Interest and Tax	5,933	(4,247)	240%
Profit/(Loss) Before Tax	4,367	(4,639)	194%
Profit/(Loss) For The Period	4,019	(4,965)	181%
Profit/(Loss) Attributable to Ordinary Equity Holders of the Parent	2,208	(4,813)	146%

For the current financial quarter, the Group revenue increased from RM41.69 million to RM59.46 million by 43% and has recorded a profit before tax of RM4.37 million as compared to loss before tax of RM4.64 million in the immediate preceding quarter.

The revenue recorded in the Constructions Division was higher by 56%, an increase from RM34.34 million to RM53.65 million as compared to the immediate preceding quarter. The Division recorded profit before tax of RM11.68 million as compared to loss before tax of RM2.63 million in the same period of the immediate preceding quarter due to higher valuation of investment in shares, bad debts recovered, and variation orders from joint ventures project in the current financial quarter.

In the Property Development Division, it recorded a higher loss before tax of RM1.54 million in the current financial quarter as compared to loss before tax of RM665,000 in the immediate preceding quarter due to interest expense on lease liabilities in the current financial quarter.

In the Concessions Division, revenue was significantly lower due to expiry of concession of a water treatment plant in Vietnam in the immediate preceding quarter.

For the Trading and Services Division, revenue decreased from RM5.47 million to RM3.66 million by 33%. The Division recorded loss before tax of RM3.41 million as compared to profit before tax of RM1.36 million in the same period of the immediate preceding quarter due to higher cost of sales in the current financial quarter.

In the current financial quarter, the Discontinued Operations recorded loss before tax of RM25,000 as compared to profit before tax of nil in the immediate preceding quarter.

	Individual Period (4th Quarter)		12 Months Ended			Changes
	Current Year Quarter	Preceding Year Corresponding Quarter	%	Current Year To- date	Preceding Year Corresponding Quarter	%
	31/12/2019	31/12/2018		31/12/2019	31/12/2018	
Revenue	59,457	43,552	37%	191,701	130,221	47%
Operating Profit/(Loss)	(7,057)	(1,177)	-500%	(20,919)	(12,242)	-71%
Profit/(Loss) Before Interest and Tax	5,933	3,090	92%	(3,990)	2,303	-273%
Profit/(Loss) Before Tax	4,367	3,166	38%	(7,310)	(1,562)	-368%
Profit/(Loss) For The Period	4,019	3,001	34%	(8,987)	(4,393)	-105%
Profit/(Loss) Attributable to Ordinary Equity Holders of the Parent	2,208	7,348	-70%	(8,623)	2,116	-508%

# 6. Review of Performance of the Company and its Principal Subsidiaries

For the current financial quarter under review, the Group achieved higher revenue amounting to RM59.46 million as compared to RM43.55 million for the same period in the preceding year or an increase of 37%. Profit before taxation of RM4.37 million was recorded in the current financial quarter as compared to profit before tax of RM3.17 million for the same period in the preceding year substantially attributed by higher share of profit from joint ventures.

In the Constructions Division, revenue recorded in the current financial quarter was higher by 56% as compared to the same period in the preceding year. The Division recorded a profit before tax of RM11.68 million as compared to profit before tax of RM3.20 million for the same period in the preceding year to recognition of variation orders from joint ventures project.

The Property Development Division has recorded a loss before tax of RM1.54 million as compared to loss before tax of RM209,000 for the same period in the preceding year due to interest expense on lease liabilities in the current financial quarter.

In the Concessions Division, revenue was significantly lower due to expiry of concession of a water treatment plant in Vietnam in the current financial quarter.

In the Trading and Services Division, revenue was lower by 32% as compared to the same period in the preceding year. The Division recorded a loss before tax of RM3.41 million as compared to profit before tax of RM558,000 for the same period in the preceding year due to higher cost of sales in the current financial quarter.

In the current financial quarter, the Discontinued Operations recorded loss before tax of RM25,000 as compared to profit before tax of nil in the preceding year corresponding quarter.



For the cumulative quarter to date, the Group recorded revenue of RM191.70 million as compared to RM130.22 million in the corresponding cumulative quarter in the preceding year. Loss before tax of RM7.31 million was recorded in the cumulative quarter to date as compared to loss before tax of RM1.56 million in the corresponding cumulative quarter in the preceding year attributed to impairment on the investment in an associate company upon the expiry of concession and arrears of capital gain tax paid for disposal of overseas investment in prior years amounting to RM6.19 million and RM8.78 million respectively.

In the Constructions Division, revenue was 59% higher due to higher works progress when compared to the corresponding cumulative quarter in the preceding year. The Division profit before tax was RM9.94 million as compared to profit before tax of RM7.26 million for the same period in the preceding year due to recognition of variation orders from joint ventures project.

In the Property Development Division, it recorded loss before tax of RM3.60 million in the cumulative quarter to date as compared to loss before tax of RM8.96 million for the same period in the preceding year due to unrealised losses on foreign exchange and higher finance cost in the cumulative quarter of the preceding year.

The Concessions Division recorded revenue and profit before tax of RM883,000 and RM2.34 million as compared to RM1.48 million and RM5.78 million respectively in the corresponding cumulative quarter in the preceding year. The lower profit before tax of 60% was due to cessation of an operation and maintenance of a water treatment plant in the cumulative quarter to date.

The Trading and Services Division recorded revenue of RM19.59 million as compared to RM20.01 million in the corresponding cumulative quarter in the preceding year. The Division recorded loss before tax of RM7.69 million as compared to profit before tax of RM1.48 million for the same period in the preceding year due to higher operating expenses and administrative expenses for arrear of tax paid amounting to RM5.63 million in regards to disposal of overseas investment in prior years in the cumulative quarter to date.

In the cumulative quarter to date, the Discontinued Operations recorded profit before tax of RM783,000 due to disposal of 20% equity in Eco World-Salcon Y1 Pty. Ltd. as compared to loss before tax of RM606,000 in the cumulative quarter of the preceding year.

# 7. Prospects

The FY 2019 was a challenging year for the Group as our performance was largely impacted by a tough operating landscape. Nevertheless, the Group is steadfast in growing long term shareholders value to better position itself for the coming year.

Salcon's outstanding order book as at 31 December 2019 remains healthy and is expected to keep the Group busy over the next 1 ½ years. Based on our track record and expertise in the water and wastewater sector, we look forward to replenish our order books via competitive tenders for both governmental and private sector-led jobs.

Moving forward, the Group's balance sheet remains strong with healthy cash reserves which will serve as a driver from which we can continue to look for growth opportunities while managing costs to ensure the viability of the business.

# 8. Variance of Profit Forecast / Profit Guarantee

Not applicable as there was no profit forecast or profit guarantee issued.



#### 9. Proposed Dividend

The Board of Directors proposed a first and final single tier dividend of one (1) treasury share for every twenty-nine [29] existing ordinary shares held in the company in respect of the financial year ended 31 December 2019 for the approval of the shareholders at the Seventeenth Annual General Meeting.

#### **10.** Financial instruments - derivatives

As at 31 December 2019, the Group has no outstanding foreign currency forward contracts under derivative financial instruments.

# 11. Earnings Per Share

The basic and diluted earnings per share have been calculated based on the consolidated net profit attributable to equity holders of the parent for the period and the weighted average number of ordinary shares outstanding during the period as follows:

### Basic earnings per share

	Current Quarter Ended	Comparative Quarter Ended	Cumu Qua To-c	rter
	31/12/2019	31/12/2018	31/12/2019	31/12/2018
Profit/(Loss) attributable to equity holders of the parent (RM'000)				
<ul> <li>continuing operations</li> </ul>	2,232	7,348	(9,406)	2,054
<ul> <li>discontinued operations</li> </ul>	(24)	-	783	62
	2,208	7,348	(8,623)	2,116
<u>Weighted average number of ordinary</u> <u>shares</u> Issued ordinary shares at beginning of period ('000)	819,925	673,694	819,925	673,694
Effect of shares repurchased during the period ('000)	(14,872)	(12,461)	(6,195)	(3,957)
Effect of bonus shares issued during the period ('000) Effect of shares distributed as dividend		168,280		168,280
during the period ('000)	28,174		28,174	
Weighted average number of ordinary shares ('000)	833,227	829,513	841,904	838,017
Basic (loss)/earnings per share (sen)				
- continuing operations	0.27	0.89	(1.12)	0.25
- discontinued operations	0.00		0.09	0.01
Total	0.27	0.89	(1.03)	0.26



# 12. Notes to the Condensed Consolidated Statement of Comprehensive Income

Profit before tax arrived at after (charging)/crediting the followings items:

	Current	Cumulative
	Quarter	Quarter
	Ended	Ended
	31/12/2019	31/12/2019
	RM'000	RM'000
Foreign Exchange Gain	467	1,036
Foreign Exchange Loss	862	(2,163)
Depreciation and		
amortization	(1,472)	(2,847)
	(143)	(3,974)

### Authorisation for Issue

The interim financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 24 February 2020.

ON BEHALF OF THE BOARD

### TAN SRI DATO' TEE TIAM LEE Executive Deputy Chairman

Selangor Darul Ehsan 24 February 2020